

Fiscal Year 2016-2017 Budget Planning & Outlook and FY 2016-2017 Tuition Discussion

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Board of Governors' Study Session

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Major Factors Impacting Budget

- No State Appropriations
- Continued Enrollment Declines
- Expenditure Limitation Risk
- Ongoing College Reorganization

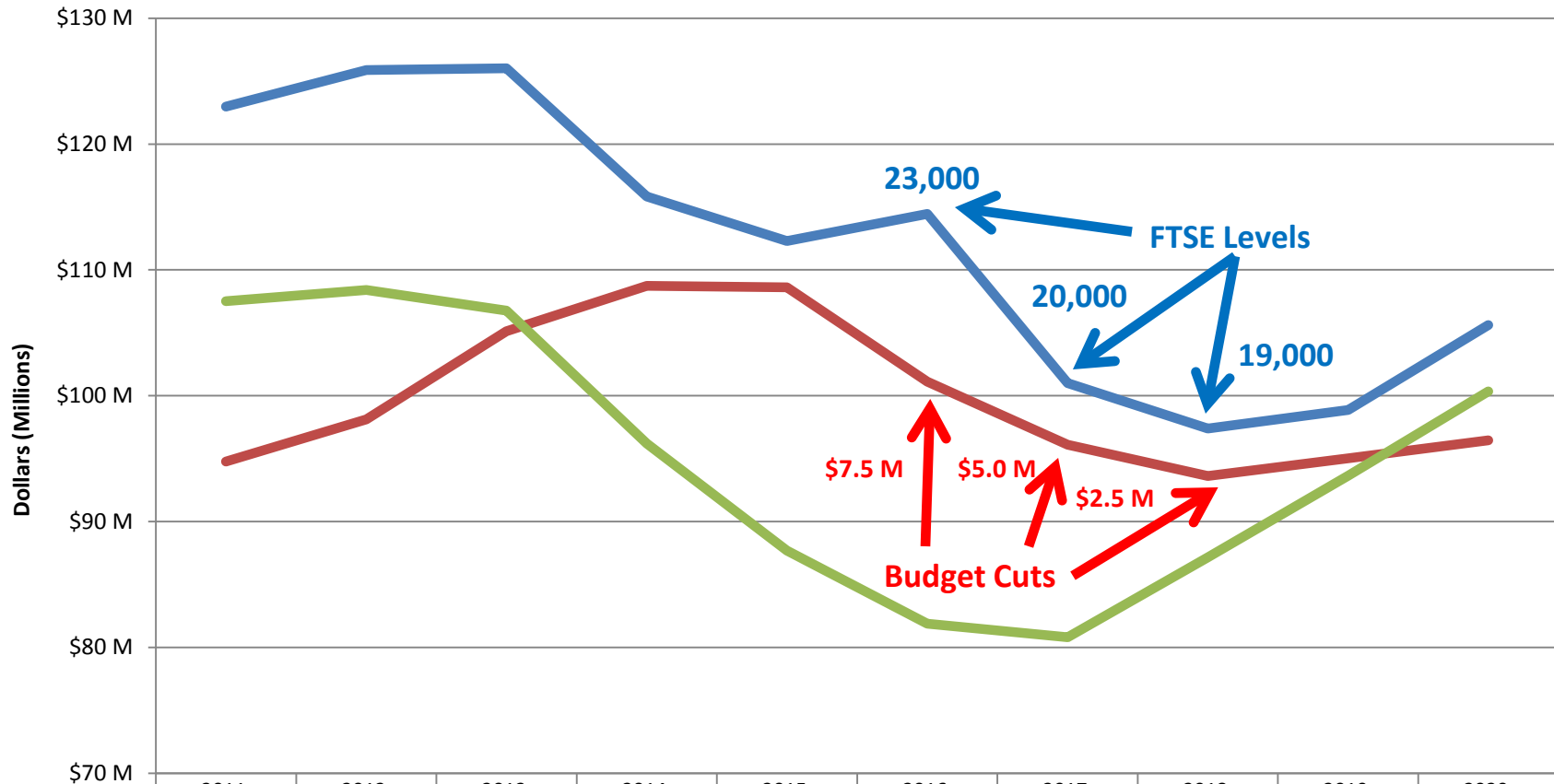


FY 2017 Priorities for Discussion

- Health Benefit Costs
- Contractual Obligations
- Athletics
- Depreciation / Capital Project Funding
- Strategic Resource Reallocation
 - Tuition/Enrollment Initiatives
 - Personnel Reductions



Expenditure Limitation Plan: Update



	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Estimated EL	\$123.0 M	\$125.9 M	\$126.0 M	\$115.8 M	\$112.3 M	\$114.4 M	\$101.0 M	\$97.4 M	\$98.9 M	\$105.6 M
Actual \$	\$94.8 M	\$98.1 M	\$105.1 M	\$108.7 M	\$108.6 M	\$101.1 M	\$96.1 M	\$93.6 M	\$95.0 M	\$96.4 M
Actual FTSE EL	\$107.5 M	\$108.4 M	\$106.8 M	\$96.2 M	\$87.7 M	\$81.9 M	\$80.8 M	\$87.1 M	\$93.7 M	\$100.3 M

Dollars (Millions) by Fiscal Year



Preliminary Budget Estimates: FY 2017 – General Fund Revenues (\$ millions)

	<u>FY 16</u>	<u>FY 17</u>	Preliminary estimates
Property Tax Levy	\$ 104.3	\$ 2.0	1.89% - FY 2016 Growth
		\$ 2.1	2.00% - Requires Truth in Taxation process in May
State Appropriations	0.0	\$ 0.0	
Tuition and Fees	46.7		\$1.00 credit hour increase = \$450,000 additional revenue, presented at March Board Meeting
Other Revenue	0.7		
College Equity	0.5		
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Total Resources	\$ 152.2		



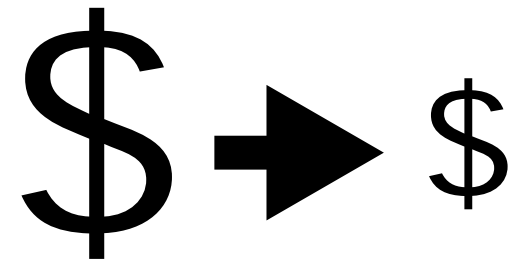
Preliminary Budget Estimates: FY 2017 – General Fund Expenses (\$ millions)

	<u>FY 16</u>	<u>FY 17</u>	Preliminary Estimates
Personnel	\$ 90.1		
Fringe	27.0	\$ 2.0	Benefits (Health, Retirement, Other)
Subtotal	\$ 117.1		
Operations	\$ 27.7	\$ 0.5	Contractual Services and Utilities
Capital	0.4		
Transfers (net)	1.3	\$ 0.5	Athletics
Reserves	5.7		
Total	\$ 152.2		

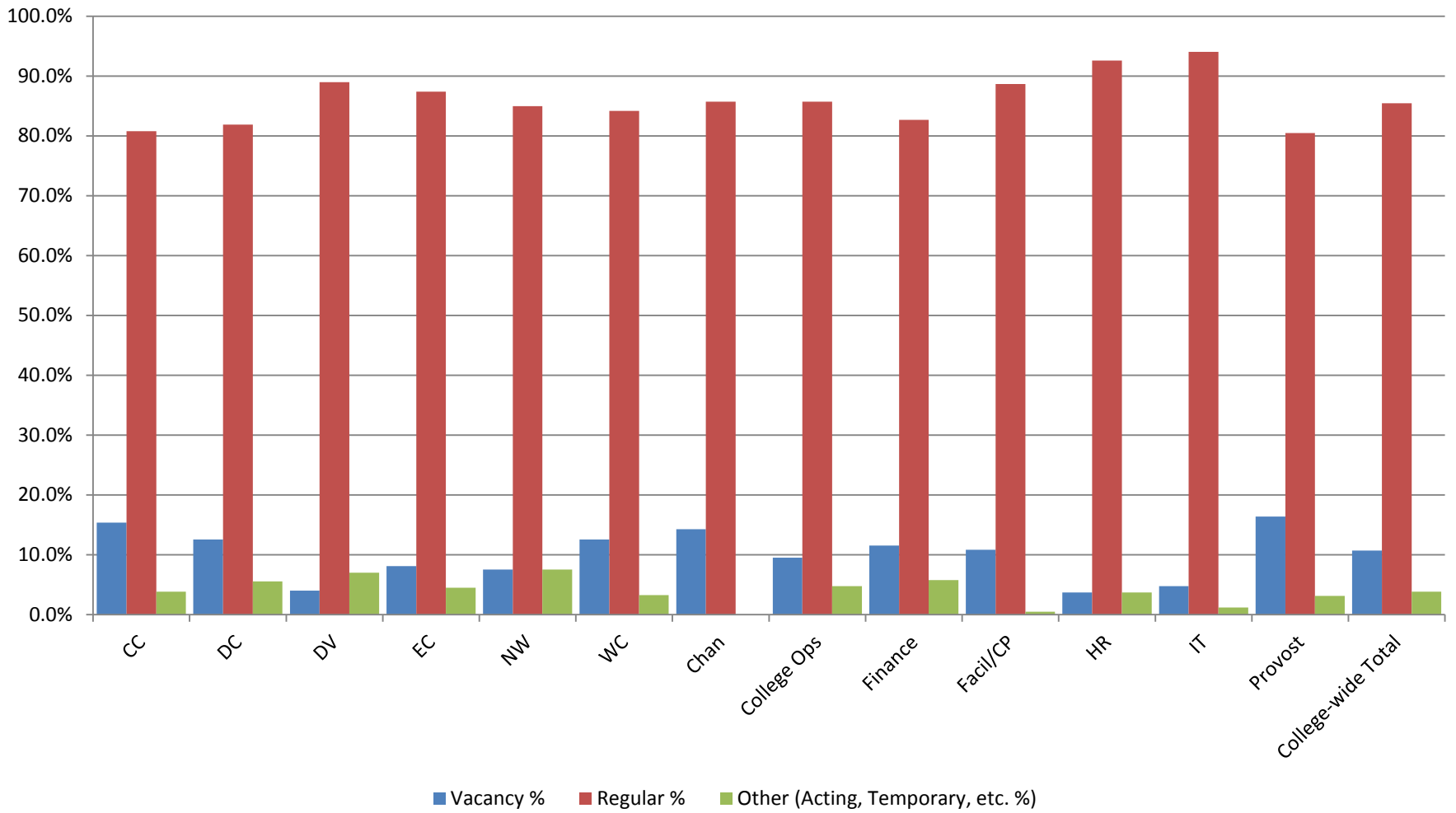


Expenditure Limitation (EL) Cost Reduction Strategies - \$5 million

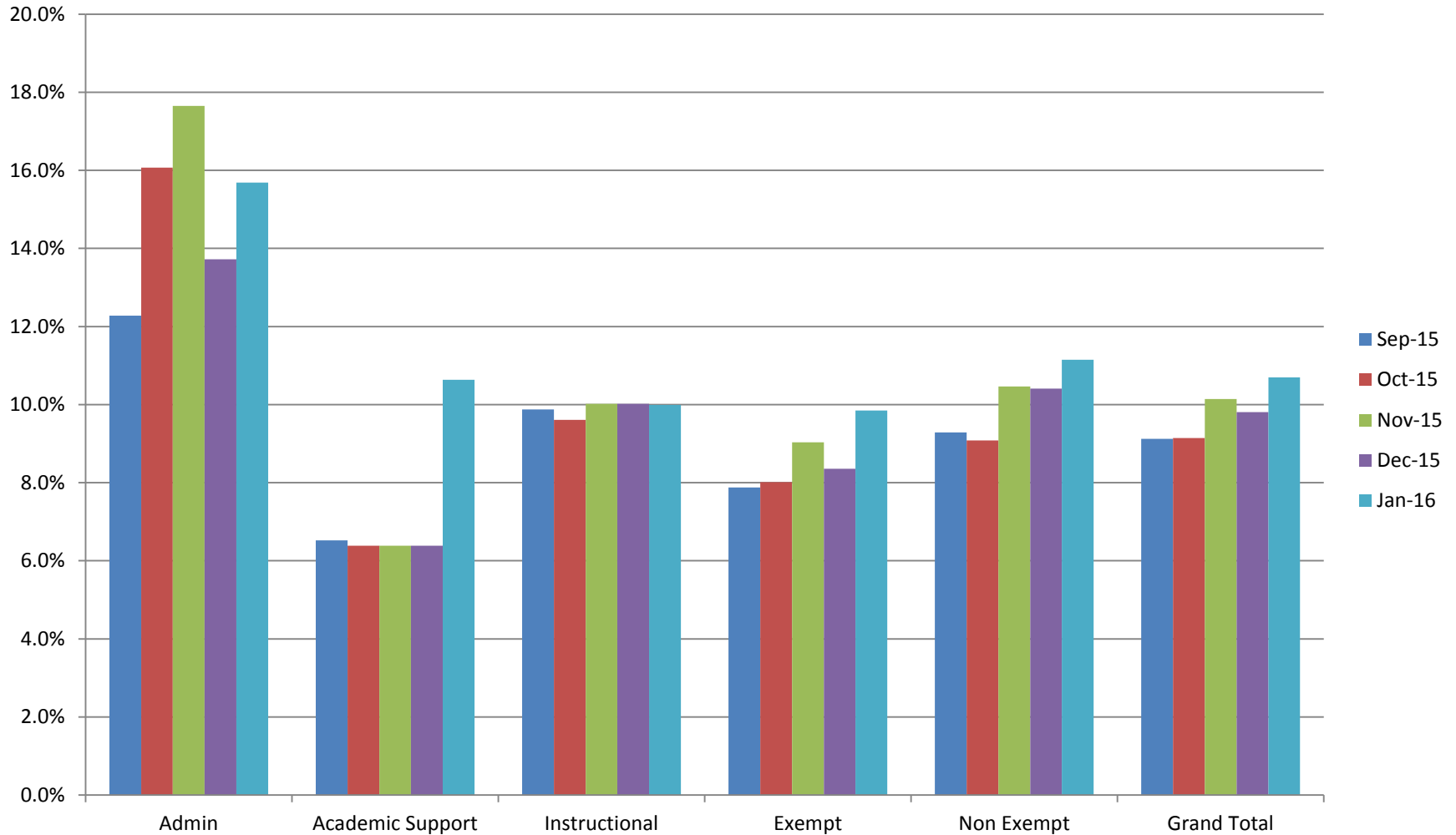
- Reorganization/Reductions
 - Campus/Department Consolidation
 - Hiring / Recruitment Reviews
 - Eliminate Positions
- Reduce Capital Budget
 - Lease purchase equipment vs. purchase
- Tuition Increase
- Tax Levy ➡ Fund future capital needs
 - Program innovation
 - Resource reallocation/consolidation



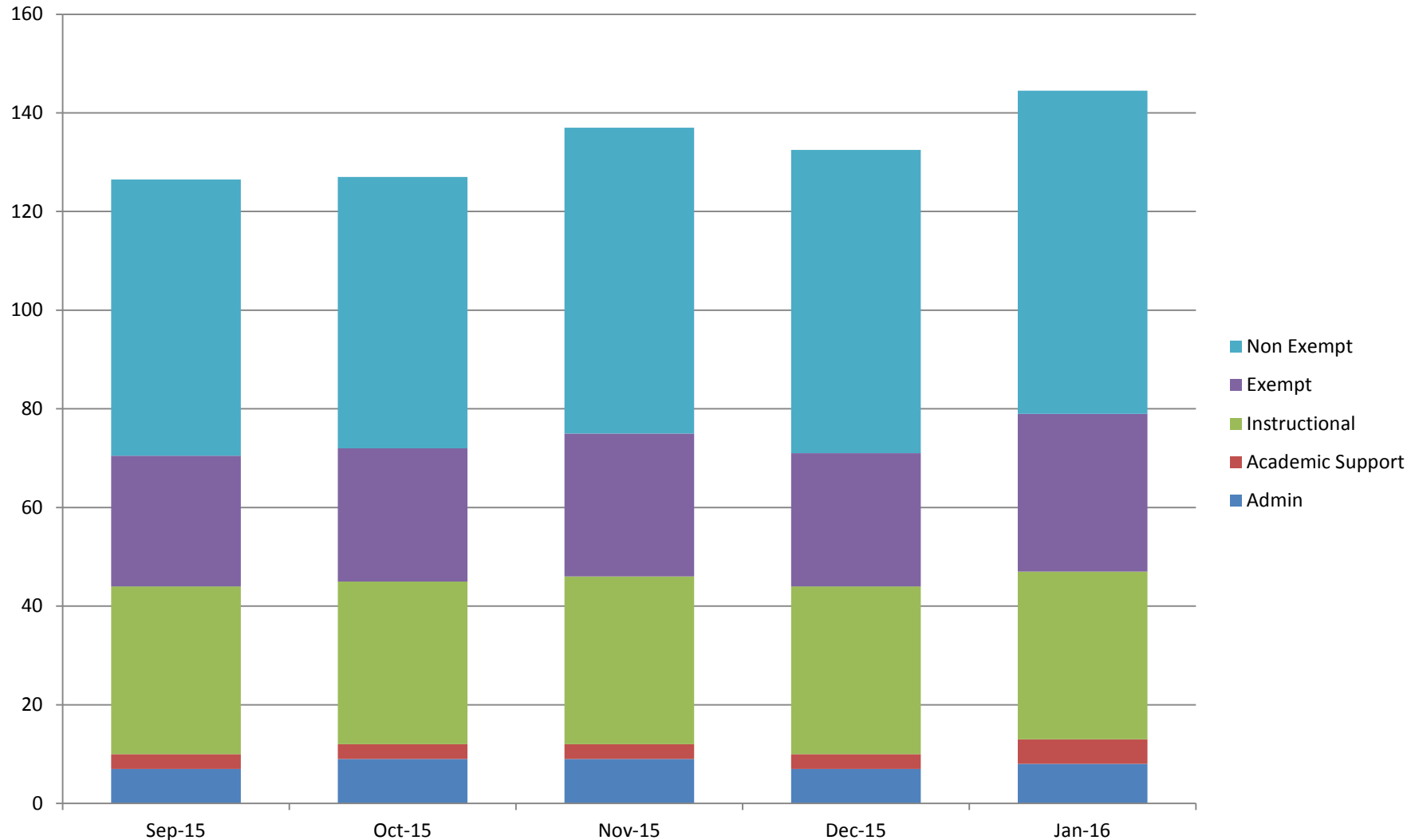
Percent of Positions Vacant and Filled Regular by College Unit (January 2016 data)



Percent Vacancy by Personnel Account Code and Month



Change in Number of Vacant Positions by Month and Personnel Account Code

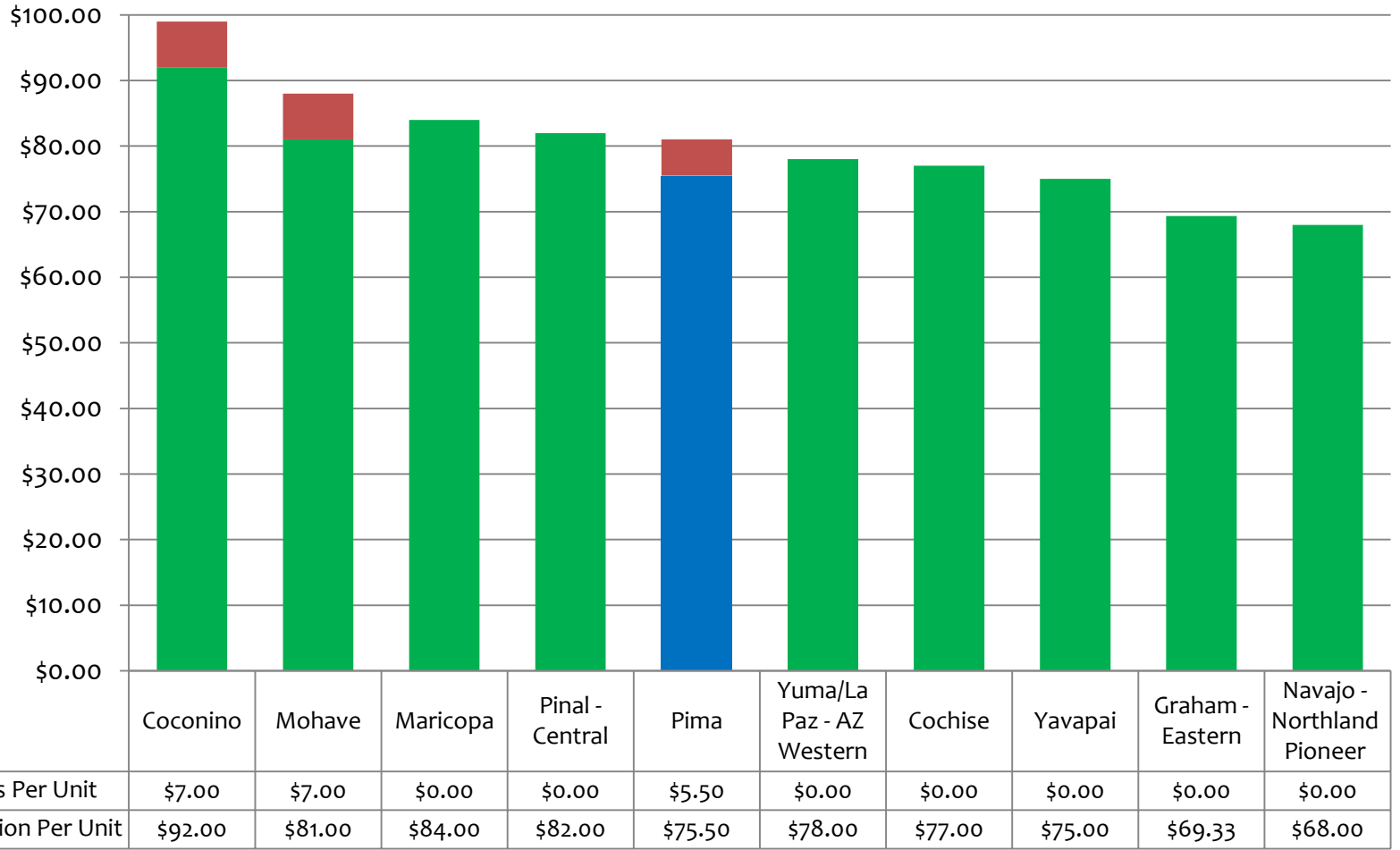


FY 2016 Tuition & Service Fees

FY 2015 Tuition Rates for Credit Classes	Cost Per Unit
In-State Resident	\$ 75.50
Non-resident	\$ 352.00
Non-resident Online	\$ 352.00
Non-resident Summer	\$ 229.00
Differential Tuition A (30%) (In-State Resident)	\$ 22.50
Differential Tuition B (40%) (In-State Resident)	\$ 30.00
Student Services Fee	\$ 3.00
Technology Fee	\$ 2.50
Semester Processing Fee	\$ 15.00



FY 2016 Arizona Community Colleges Tuition + Fees per unit



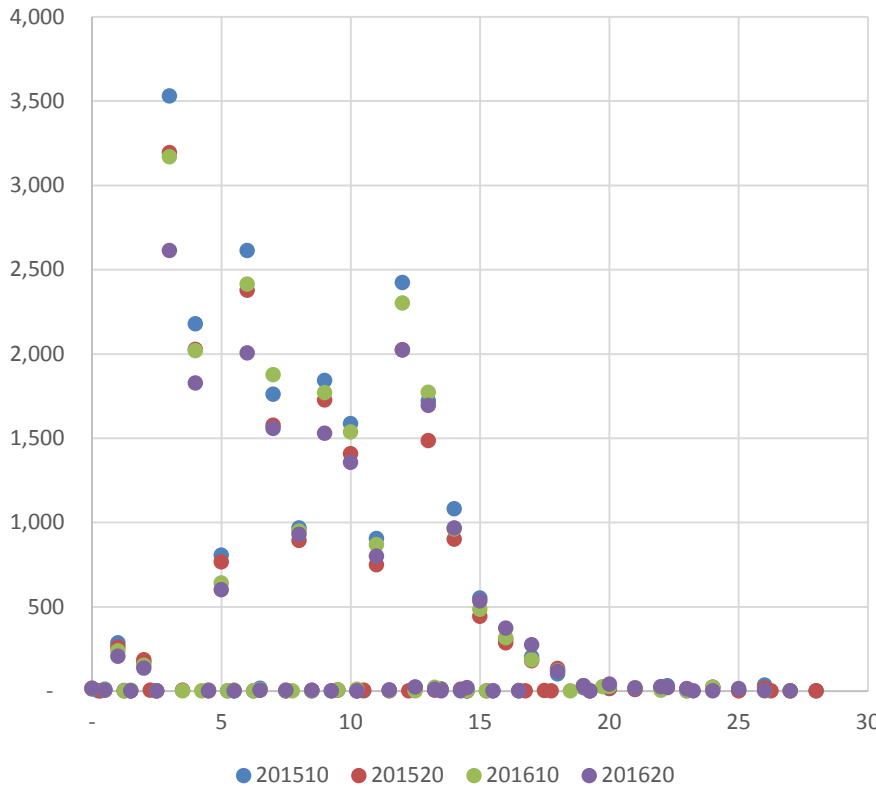
Tuition Options

- Traditional In-State Tuition increase
 - \$1 per unit = \$450,000
- Tuition cap
- Lifelong learning program discount for 55+
- Out of State Tuition
- International Tuition
- Other Differential Tuition?

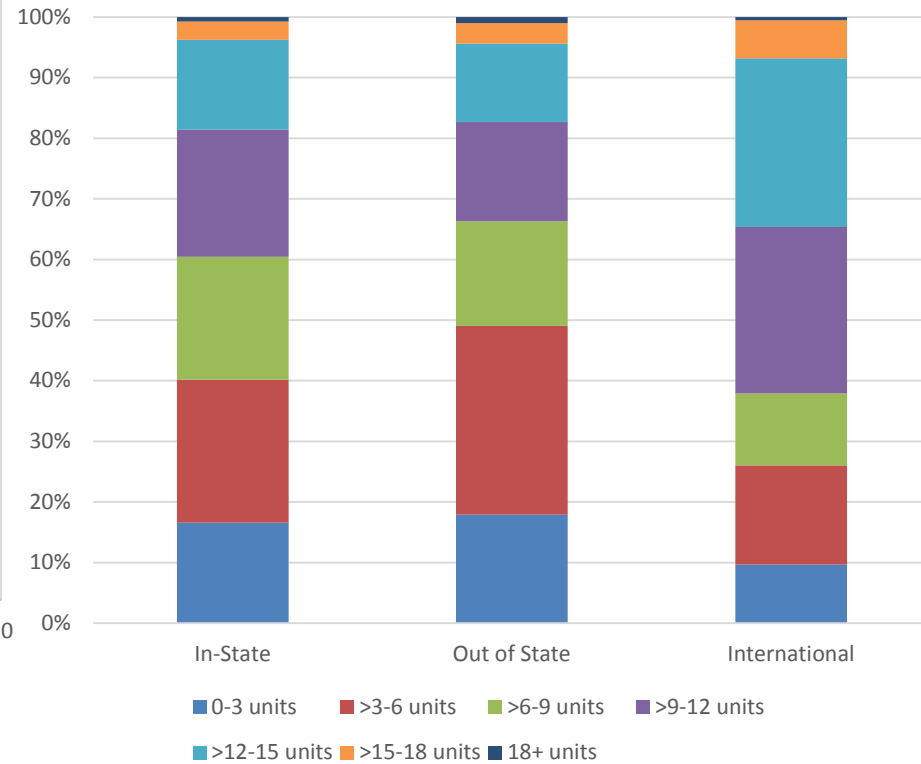


Units Taken in Term by Students

Number of In-State Students by Units per Term

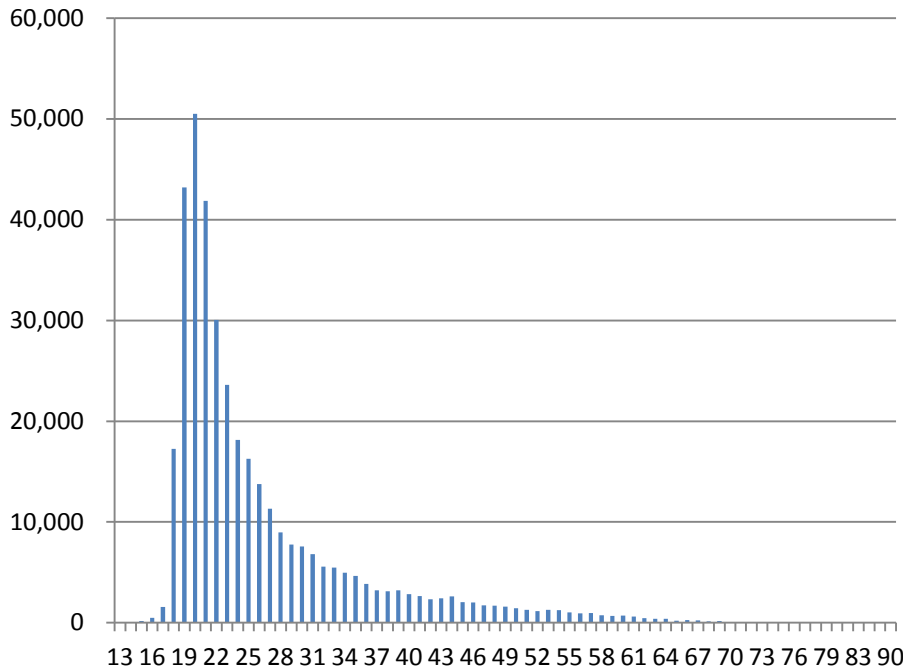


Proportion of Students Taking Various Units By Student Type, Combined Fall/Spring 2015-2016 Terms

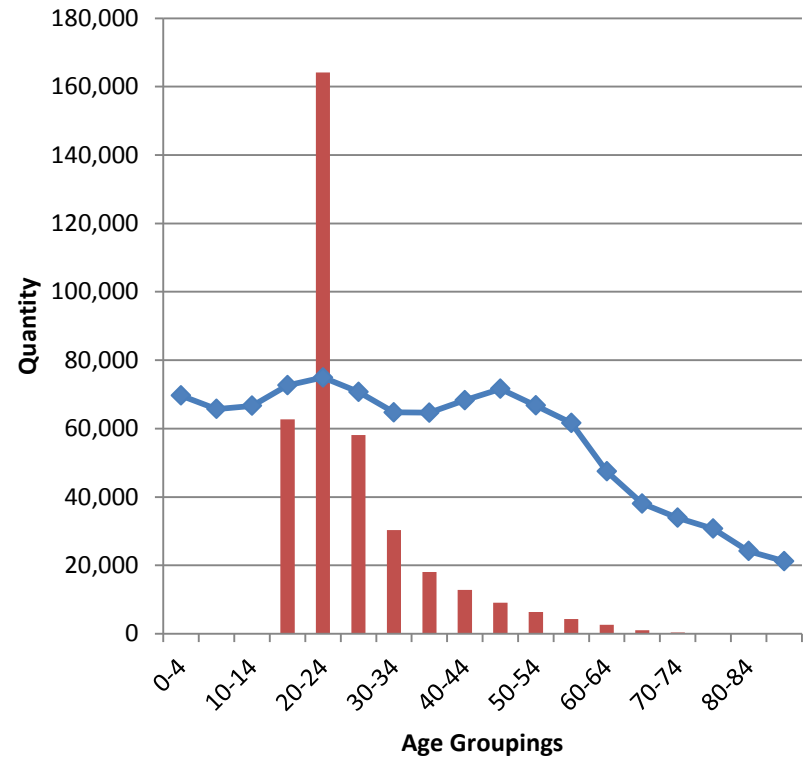


Population vs. Student Age Data

Two Term Average of Credits Taken by Student Age (based on FY15, FY16)



Two Term Average of Credits Taken by Student Age Group (FY15, FY16) vs. 2008 Pima County Population

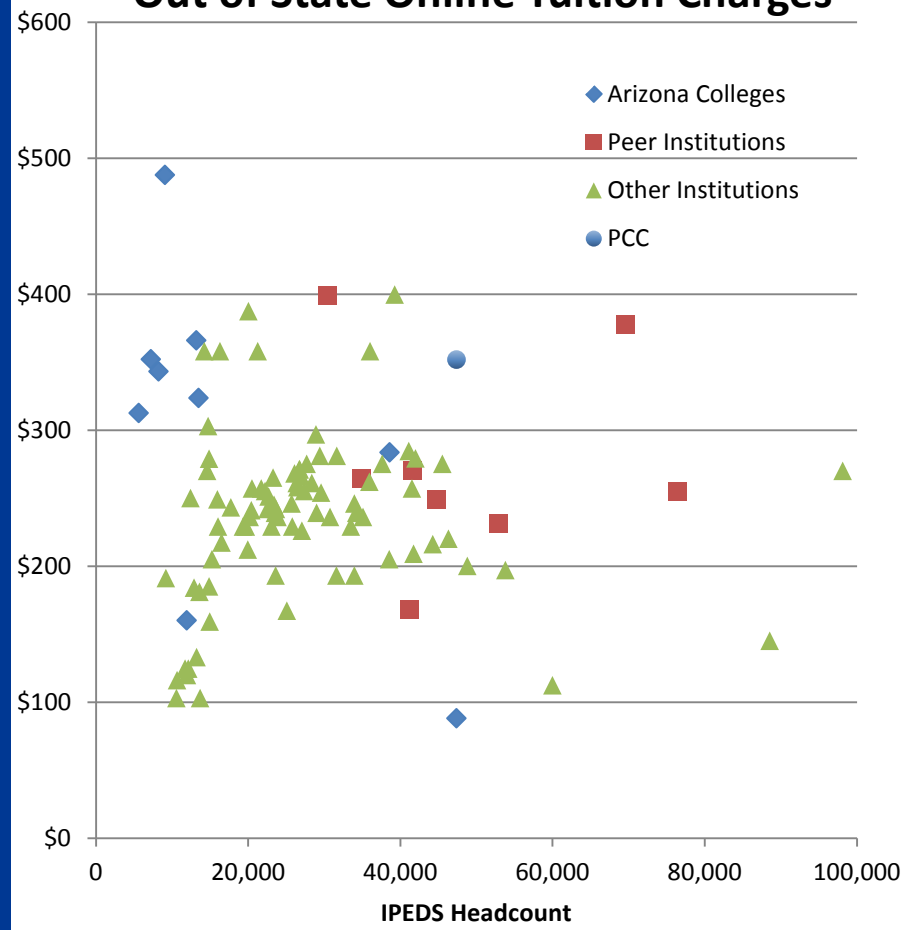


■ Average # Credits taken by Age Grouping for 2 Terms
◆ 2008 Pima County Population by Age Grouping

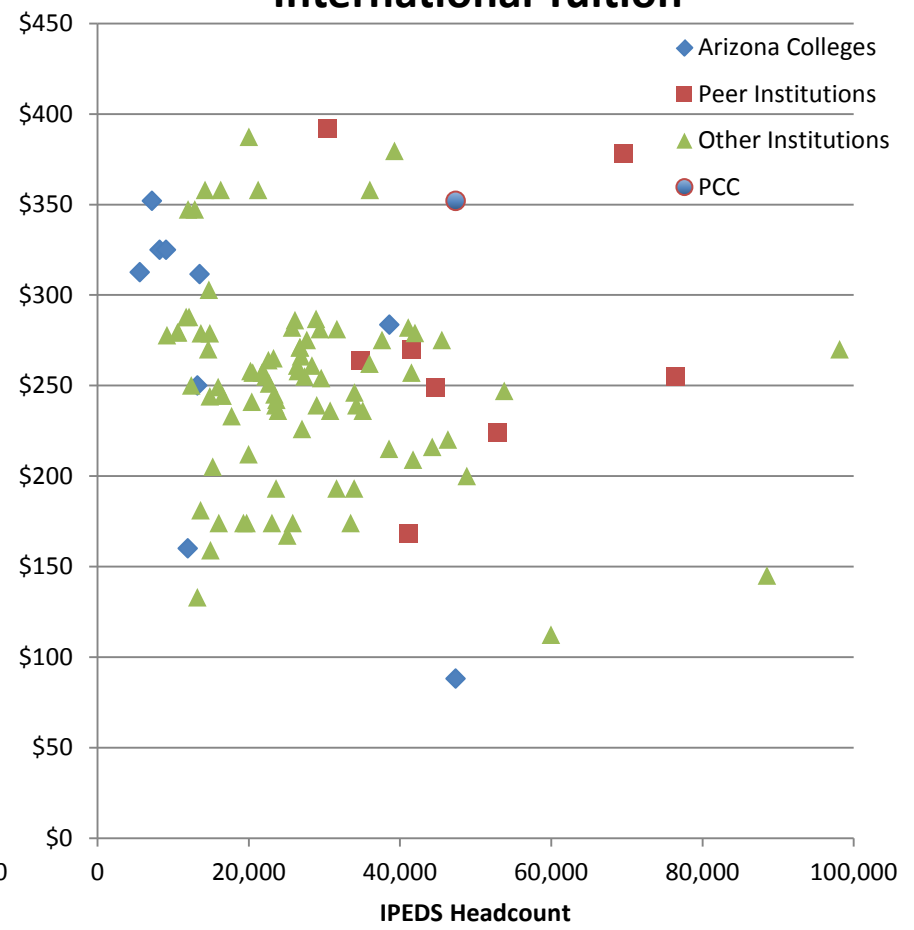


Out of State and International Tuition Comparisons – 2 Year Colleges

Out of State Online Tuition Charges



International Tuition



Tuition Options

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